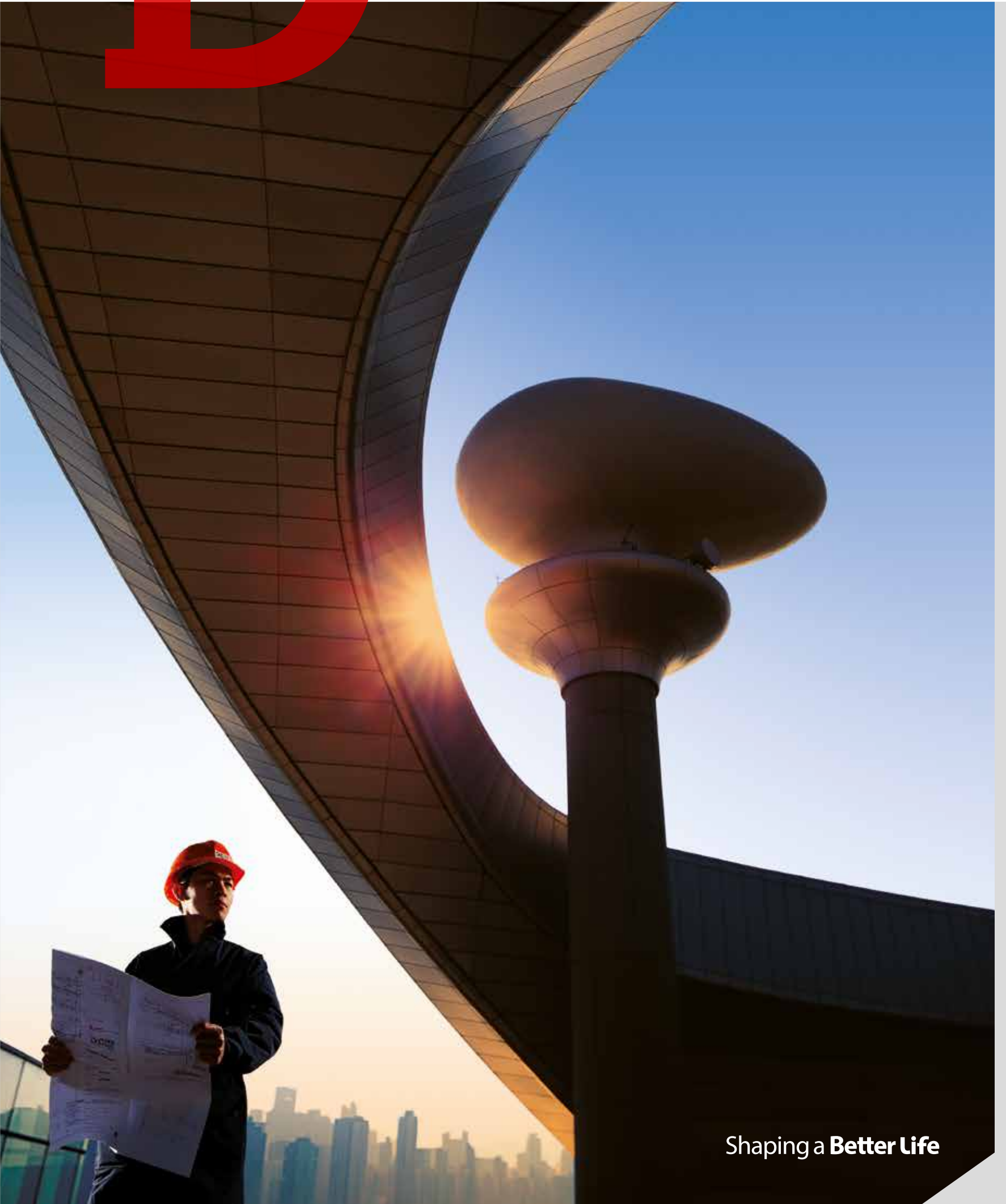


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DRAGAGES HONG KONG
March 2014



Shaping a **Better Life**



Shaping a **Better Life**

A New Era of Challenges

We continued to reach new heights in 2013, both in terms of business growth and project innovation. Thanks to the tireless dedication of our staff, we have added to our successful track record with three major new contracts. As some of the world's most technically-demanding projects, these three new contracts are another milestone for Dragages Hong Kong, demanding a new level of innovation in both building and tunnelling technologies.

Project highlights in 2013 included the Kai Tak Cruise Terminal Building, an extremely fast-track project that was delivered through the successful integration of building and civil works' technologies. We also substantially completed two railway projects, namely MTR West Island Line Contract No. 703 (WIL 703), and MTR Express Rail Link Contract No. 821 (XRL 821). These projects have been showcases of our innovative thinking and diverse strengths. WIL 703 is one of the most technically challenging civil works in the region. Successful delivery of the project has required the adoption of a number of technical firsts, including the world's first Tunnel Dismantling Machine. For XRL 821, we created one of the largest underground caverns in Hong Kong, yet further testament to the relentless innovation and precision of our engineering skills.

Business at the award-winning AsiaWorld-Expo continues to boom. The venue now plays an increasingly important role in the economic development of Lantau Island, which itself is a focal point for future development.

BYME, our E&M arm, also enjoyed promising business growth in 2013. Much more than a provider of E&M services, the company is emerging as a recognised pioneer in the development of energy-efficiency plans.

Having grown in tandem with Hong Kong for almost 60 years, we're proud that we continue to play a pivotal role in the city's leading infrastructure projects. With a long presence in Hong Kong, we understand local practices intimately, and are committed to providing continued training to our long-serving colleagues while also nurturing the younger generation. In parallel with this local strength, our global network empowers us to swiftly mobilise the right people and the right resources for every project. We believe success is built on people. Drawing on the rich expertise and dedication of our 2,000 local staff, we will continue to drive our projects forward with innovation and a tireless commitment to excellence.



Nicolas Borit
Managing Director

A global one-of-a-kind building, similar to the construction of a 3-deck large span bridge

Kai Tak Cruise Terminal Building



KAI TAK CRUISE TERMINAL BUILDING

23,000sqm

An urban oasis – Hong Kong's largest public roof garden, measuring 23,000sqm.

The arrival of cruise liners in 2013 not only symbolised the opening of this new facility, but also confirmed Hong Kong's status as one of the world's leading regional cruise hubs.

Since the commencement of operation of the terminal building in 2013, many passengers have already expressed their delight with the terminal building, and complimented both its design and scale. Some passengers even commented that it is the best terminal they have ever visited.

Innovation and sustainability are the core principles behind its design. The building's 42m-wide, column-free span is one-of-a-kind in building projects, thus allowing maximum flexibility in the utilisation of space and enabling the accommodation of various events, from exhibitions and car shows to banquets and concerts.

Kai Tak Cruise Terminal Building was one of the first developments in Hong Kong to receive a HK BEAM Plus Platinum Rating. A commitment to sustainability is reflected in its low-energy design and its wide range of green features relating to energy conservation, renewable energy and recycling. It is heartening to see that the extensive landscaped roof garden, which is Hong Kong's largest public roof garden, is already a hot spot for the general public.

This technically-demanding building was only made possible by the strong commitment and close collaboration of all parties - in particular our client, the Architectural Services Department, and the major end-user, the Tourism Commission. With this tenacious mindset, all parties were able to rise to the project's many challenges and see it through to the end. Everyone involved can justly feel proud of this project: a truly one-of-a-kind building on the global map.

The project is also something of a homecoming for Dragages Hong Kong. In 1955, we redesigned the runway of the former Kai Tak International Airport. Over half a century later, we have come full circle with yet another visionary project that will help meet Hong Kong's needs long into the future.



Bouygues Construction

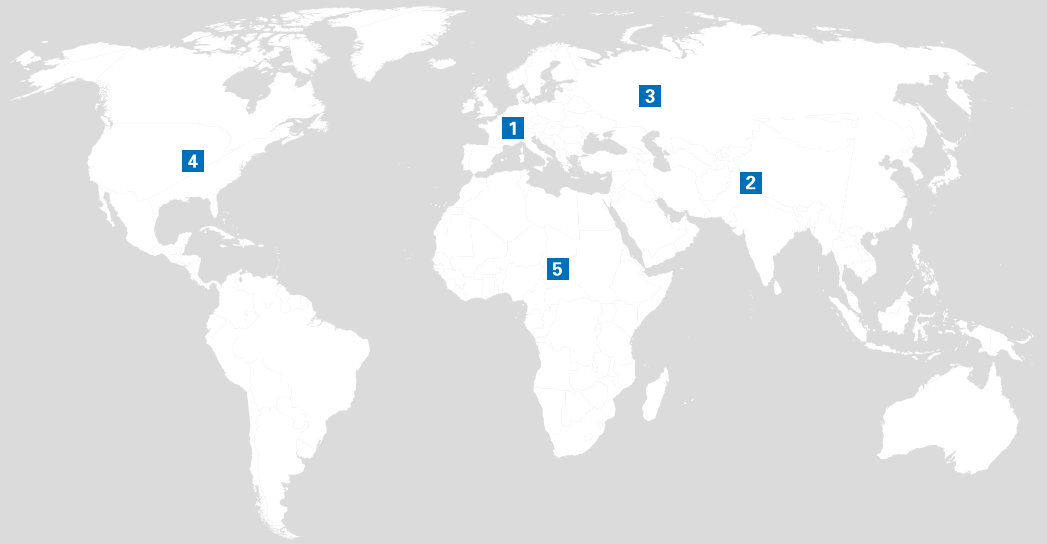
parent company of Dragages Hong Kong

Order book

17,832

million euros

1. France	51%
2. Asia and Middle East	21%
3. Europe (excl. France)	19%
4. America	5%
5. Africa	4%



11,111

million euros sales

52,163

employees

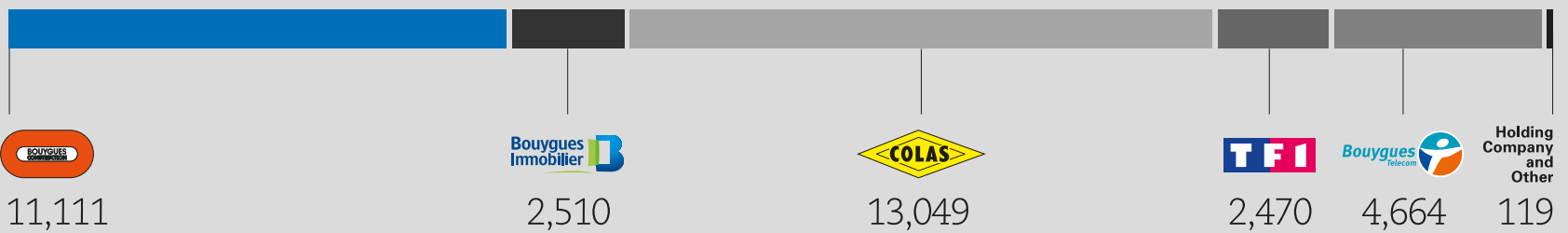
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Bouygues

parent company of Bouygues Construction

2013 sales by business area

(million euros)



33,345

million euros sales*

128,067

employees

* Intra-Group Elimination: 578

www.bouygues.com